

Map of the Washington D. C. Eligible Metropolitan Statistical Area (EMSA)

District of Columbia

Suburban Maryland

Calvert County
Charles County
Prince Georges County

West Virginia

Jefferson County

Virginia

Alexandria City
Arlington County
Clarke County
Culpepper County
Fairfax City
Fairfax County
Falls Church City
Fauquier County
Fredricksburg City
King George County
Loudoun County

Manassas City Manassas Park City Prince William County Spotsylvania County Stafford County Warren County





PART II. SUPPORTIVE SERVICES

HAA is conducting a thorough review of the programs and services supported by HOPWA, and intend to re-consider each of the service categories supported. As such, there may be some substantial development of the program during the next grant year, coupled with a re-alignment of the services supported.

The Washington, DC EMSA will address the needs of Persons living with HIV/AIDS (PWA) who are not homeless but required supportive services by continuing to implement the following services:

Home Purchase Readiness Empowerment Program (Home PREP)

During Grant Year 15, HAA supported a program to offer homebuyer education classes that covered budgeting; maintaining a good credit rating; the basics of the home buying process; how to obtain financing; and how to save for a down payment. The goal is to work with an organization to address the housing needs of low- to moderate-income PWAs and their families, with the main objectives of financial security and dignity.

The first year of this pilot program is completed, and the relative success of the program is under review. The program will be eligible for continuation pending the results of that review.

Housing Case Management

During Grant Year 15, HAA supported housing related case management services to PWAs receiving housing assistance (HOPWA). The program has two goals: First, to reduce homelessness by supporting clients in their efforts to remain in a secure, safe and stable housing environment; second, to facilitate the transition to permanent housing within a three (3) year time frame where possible.

These services are designed to augment, but not supplement, other forms of case management provided to clients. The services include

- 1. Housing assessment
 - a. Client's eligibility for housing programs
 - b. Current and potential income
 - c. Credit and rental histories
 - d. Health status
 - e. Substance abuse and mental health history
 - f. Familial, social and community support; and any other factors needs consideration or disqualifier from certain types of housing assistance in the community
- 2. Housing plan. In collaboration with other care and case management providers, a plan to address the housing needs will be developed, discussed with the client and implemented.
- 3. Ongoing services.

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- a. Conduct monthly home visits and inspections.
- b. Submit monthly home visit reports to the Housing provider and Gatekeeper.
- c. Conduct reassessment of client's housing needs every 6 months.
- d. Conduct housing plan updates every 6 months.
- 4. Housing case manager must meet with the primary case manager monthly and document in client's file.

Job Readiness

During Grant Year 15, HAA supported two providers to develop and administer a Job Readiness Initiative to HAA funded housing program clients. The purposes of the program are to increase access to existing District, Federal, and private sector job training and placement programs, improve linkage to existing job training and placement programs and provide career planning, resume writing, interview preparation, and post-employment placement support.

The job readiness services include, but are not limited to:

- 1. Conduct a survey and needs assessment of job training and placement services needed by people with HIV/AIDS, with a view towards identifying gaps in the existing District, federal and private sector programs.
- 2. Develop or review an individualized service plan for employment objectives, to include employment outcomes, needed vocational rehabilitation services and referrals to providers of employment services.
- 3. Provide directly or through referral the following components: job readiness, job training, placement, transportation stipends, childcare, and clothing referrals or clothing vouchers (the individualized plan for employment will include employment outcomes, needed vocational rehabilitation services and referral to providers of employment services);
- 4. Provide for a third party evaluation of the program, including development and data collection on outcome measures to indicate the success of the program.

Re-Entry PWA Job Training

Stable housing often promotes improved health status, sobriety or the decreased substance abuse, and the ability for some persons with HIV/AIDS to undertake productive work activities. Even though stable housing is a necessary link to supportive services, PWAs must also be provided the opportunity to quickly enter, or re-enter, the job market and earn higher salaries and better benefits than would otherwise be possible.

The number of "engage able" Re-entry PWAs appears to be increasing and many of those generally have lower educational levels, less work experience and a higher degree of physical and mental health challenges than those who have become employed.

During Grant Year 15, HAA supported a program designed to identify people with HIV in these circumstances, provide an individualized assessment of the client's potential for work re-entry, and when appropriate and indicated a plan with appropriate job training assignment.



Assessments are comprehensive and performed by trained professionals. Those who perform the assessments are provided with a model assessment tool that helps Re-entry PWAs residing in emergency and/or transitional housing to identify their skills, aptitudes and personality type and also be required to screen, identify, and address the following needs: mental health services, substance abuse & medical treatment, domestic violence services, education/ training, English as a second language classes, transportation, child care, cultural concerns and housing assistance. Because the quality of assessments is the key first step to moving recipients onto a path to a job, persons who perform assessments will also receive specialized training to help them to identify less obvious barriers not directly disclosed by the recipient.

The goal of the program is to demonstrate the ability and capacity, to provide the target population with specific disciplines for job training.

Multi-Service Day Treatment

HAA will continue to fund Multi-Service Day Treatment Services to provide PWAs linkages to health care, housing, intensive case management services, and improved self-sufficiency and stabilization.

PART III. METHOD OF SELECTING SPONORS

In the District of Columbia, project sponsors are selected through a competitive Request for Application (RFA) process. This is to ensure that a fair and equitable process continues. It is the intent of HAA to continue funding for existing HOPWA tenant-based rental assistance, subject to a potential re-design of the assistance program to improve the efficiency of services.

In order to facilitate the management and delivery of the HOPWA program, the grant monitors in the HAA Grants Management and Fiscal Control Bureau monitor HOPWA service agreements with the District of Columbia. Two HIV/AIDS Housing Program Officers in the Care, Housing and Support Services Bureau provide programmatic oversight. Project Monitors conduct monthly reviews and desk audits of all source documentation submitted and monthly reimbursement requests. In addition, monitors and program staff conduct regular onsite visits to assess the implementation of programs.

In the District of Columbia, the geographical distribution of funding priorities is performed after a detailed analysis of epidemiological data has taken place including a thorough review of AIDS incidence data. Once a specific area is identified as a "priority point" in terms of need and lack of availability of community or governmental resources, every effort is made to allocate additional resources intended to address those identified needs. For example; although we have identified African American women of child-bearing age with and without children as a group in continuous need of prioritization, after recent analysis we have been able to establish wards 7 and 8 (both east of the Anacostia river) as an investment priority.

Additionally, by use priority, HOPWA funds: 1) rental assistance through qualified HIV/AIDS service agencies, 2) supportive housing for low-income HIV-infected and affected individuals and families in need of transitional, emergency or permanent housing, 3) housing information, resource

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identification, and outreach programs, and 4) other existing support service facilities that enhance the quality of life for persons infected and affected by HIV/AIDS.

The actual process of awarding and distributing of HOPWA funding in the District of Columbia is done through a legally sanctioned and overseen competitive grant application process. Once the determination is made of the amount of available funds as well as priority areas and services, notice is published in legal registers as well as community based media outlets. A pre-application conference takes place in order to clarify and facilitate the application process as well as to encourage the participation of previously unfunded organizations. A minimum of thirty days is provided to respond to the RFA, and the resulting applications are collected and submitted to an impartial panel of experts that read, analyze and rate them. Incomplete or late applications are not forwarded to the review panel. A final award recommendation report is prepared, signed and forwarded to the District of Columbia Department of Health (DOH), HIV/AIDS Administration (HAA) including scoring sheets, applications and any other materials used in the process. A DOH Director of Grants and Contracts Management proceeds to certify the results of the process and forwards that certification to HAA.

In order to facilitate the management and delivery of the HOPWA program, the grant monitors in the Grants and Contract Management Division at HAA provide monitoring of HOPWA programs in the District of Columbia. Two HIV/AIDS Housing Program Specialists in the Housing Services Division provide programmatic oversight for all HOPWA providers in the District of Columbia and the jurisdictions. Project Monitors conduct monthly reviews and desk audits of all source documentation submitted and monthly reimbursement requests. In addition, monitors and program staff conduct regular onsite visits to assess the implementation of programs.

For FY2009, HAA has identified the following indicators to be monitored:

- Identifying and tracking programs and project results;
- Assessing the performance of sub-contractors through site visits;
- Ensuring timely expenditure of funds;
- Documenting compliance with program rules;
- Prevention of fraud and abuse; and
- Identification of innovative tools and techniques that support program goal.



PART IV. FY2008 ANNUAL GOALS

		Ou HOP' Assist	WA	Househ	olds IOPWA]	Funding	7
	HOPWA Performance	a.	b.	c.	d.	e.	f.	g.
	Charts 1 (planned goal) and 2 (actual)	Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual	Leveraged Non- HOPWA
1.	Tenant-based Rental Assistance	829						
2.	Units in facilities supported with operating costs: Number of households supported	258						
3.	Units in facilities developed with capital funds and placed in service during the program year: Number of households supported	0						
4.	Short-term Rent, Mortgage and Utility payments	386						
	Housing Development (Construction and Stewardship of facility based housing)		Outp	ut Units				
5.	Units in facilities being developed with capital funding but not yet opened (show units of housing planned)							
	Stewardship (developed with HOPWA but no current operation or other costs) Units of housing subject to 3- or 10- year use agreements							
7.	Adjustment to eliminate duplication (i.e., moving between types of housing)							
	Total unduplicated number of households/units of housing assisted							
	Supportive Services	O	utput I	Househo	olds			
8.	i) Supportive Services in conjunction with <u>HOPWA</u> housing activities ¹	2500						
	ii) Supportive Services <u>NOT</u> in conjunction with <u>HOPWA</u> housing activities ²							
9.	Adjustment to eliminate duplication							
	Total Supportive Services	2500						
	Housing Placement Assistance ³	2500						
10.	Housing Information Services	3,200						
11.	Permanent Housing Placement Services	120						
	Total Housing Placement Assistance	3,320						
	Housing Development, Administration, and Management Services							
12.	Resource Identification to establish, coordinate and develop housing assistance resources							
13.	Grantee Administration (maximum 3% of total) (i.e., costs for general management, oversight, coordination, evaluation, and reporting)							
	Project Sponsor Administration (maximum 7% of total) (i.e., costs for general management, oversight, coordination, evaluation, and reporting)							
	Total costs for program year							

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PART V. ASSESSMENT

Existing Housing Resources – EMSA

Provider organizations listed in this section are those with existing service agreements. HAA is undergoing a thorough review of its housing program and will implement a comprehensive strategy to improve the services provided. To some extent, it may be necessary to revise, extend or terminate service agreements, and HAA will exercise great care to ensure that the impact on clients served will be minimal.

The following housing resources will be utilized to provide opportunities for those living with HIV/AIDS throughout the region. Additional resources will be sought or developed during the FY07 period.

Tenant Based Rental Assistance Program

- Building Futures
- □ Community Family Life Services
- □ DC CARE Consortium
- EFFORTS
- □ Extended Care
- □ Greater Washington Urban League
- Homes for Hope
- □ La Clinica del Pueblo
- Perry School Community Service Center
- □ RIGHT, Inc.

Facility Based-Housing w/Supportive Services

- Damien Ministries
- EFFORTS
- □ Hill's Residential Community
- □ Joseph's House
- Miriam's House
- Miracle Hands
- □ Northwest Church Family Network
- □ RAP
- □ Transgender Health Empowerment

Facility Based Emergency Housing w/Supportive Services

- Miracle Hands
- □ RAP, Inc.
- Our Place, Inc.

Multi-Service Day Treatment Program

Miracle Hands

Substance Abuse Treatment Program



- □ RAP
- □ HILLS Residential Community

In Suburban Maryland, the following are HOPWA community partners:

- □ Prince George's County Housing Authority
- □ Southern Maryland Tri-County Action Committee.

In Suburban Virginia, the following are HOPWA community partners:

- □ Northern Virginia Regional Commission (NVRC)
- Arlington Partnership for Affordable Housing;
- □ Birmingham Greene;
- □ Fairfax-Falls Church CSB;
- □ Homestretch:
- □ RPJ Housing Development Corporation,
- □ Wesley Housing Development Corporation.

In West Virginia, the following are HOPWA community partners:

□ Community Networks (member of WV Coalition for People with HIV/AIDS)

Strategies and Objectives EMSA

To meet its needs to serve Persons with HIV/AIDS, the EMSA will employ the following strategies:

- □ Continued implementation and review of the EMSA's Strategic Spending Plan 2006 2010;
- □ Establish a diversified housing continuum of care through program development and access to non-AIDS specific housing resources;
- ☐ Increase participation, collaboration and leveraging with Ryan White, local DHCD Block Grant, mental health, and substance abuse programs;
- □ Improved reporting and client tracking;
- □ Empower clients toward self sufficiency through vocational, home ownership and/or other rehabilitation;
- □ Provide housing information and referral;
- □ Direct all major rehabilitation, repair and acquisition projects to target local CDBG, HOME and ESG grants for funding. For year 16, HOPWA funding will be used on a small scale and/or as the funding of last resort for rehabilitation, repair and acquisition projects;
- □ Establish housing plans and method to transition clients who are willing and able off assisted housing subsidies within a 30-month period;
- □ Establish select housing demonstration programs for targeted groups such as women;
- □ Develop Strategic Housing Plan for DC EMSA;
- □ Provide housing mediation services for tenants and landlords; and
- □ Provide HUD Quality Standard Inspections and Environmental Reviews for tenants.

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PART VI. JURISDICTIONAL PRIORITIES AND PLANS

DC Priorities -FY2008

The District of Columbia utilizes its HOPWA funds to support emergency housing, supportive housing, permanent housing, and housing for recovering substance abusers, re-entry inmates, short-term, rent, mortgage and utility assistance, and tenant-based rental assistance. Additionally, HOPWA funds are distributed for supportive services such as job/empowerment training, multi-service day treatment services, housing information resource and referral, and building the capacity of housing providers.

The HOPWA eligible activities funded in the District of Columbia Action Plan Table will maintain and support the existing diverse housing continuum.

During FY2008, HAA District of Columbia priorities are to:

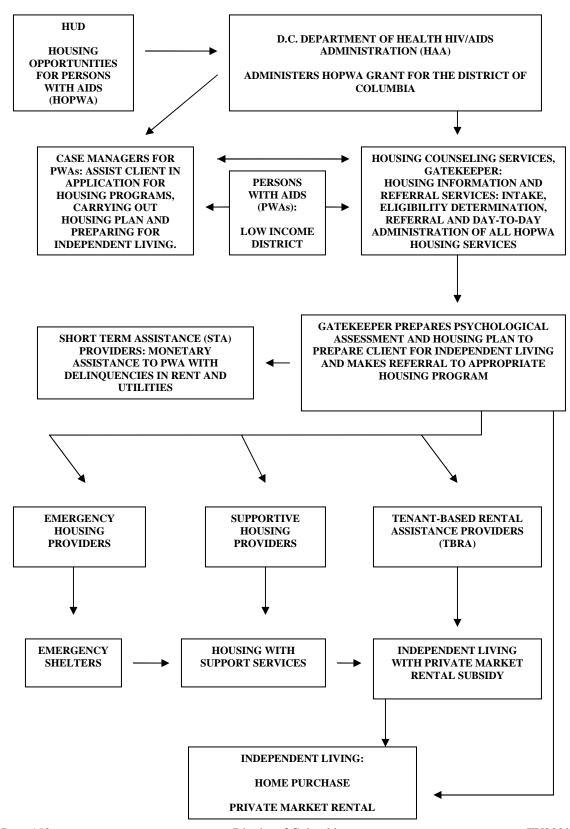
- □ Decrease the current waiting list for TBRA and Supportive Housing;
- □ Continue to provide opportunities to empower clients to self sufficiency;
- □ Provide housing information and referral;
- Develop and implement standardized program policies; and
- □ Ensure quality-housing options.

Leveraging with non-HOPWA Housing

A myriad of services are provided by local government community-based organizations, including traditional human services as well as those funded specifically for PWAs through Titles I, II, III, and IV of the Ryan White CARE Act. Some HIV/AIDS clients are also served through local and state government housing programs, including real estate tax relief, local rental assistance programs, rehabilitation, and local housing trust funds, tax credit funding streams, and the like. Section 8, Section 811, and public housing are also used by PWAs residing in Suburban Virginia.



HOUSING CONTINUUM





HOPWA ACTION PLAN 2009



PART VII. CONSOLIDATED PLANS

The total HOPWA formula grant for the Washington, D.C. EMSA HOPWA Year 16 or Federal FY2008 is \$11,541,000. A formula based on the cumulative number of reported AIDS cases is used for the distribution of funds to each jurisdiction, with a minimum allocation of 1% for the West Virginia portion of the EMSA.

Pending a comprehensive review of the HAA housing programs, and pending resolution of the complex issues of portability and transportability, the HOPWA allocation for Year 16 will be distributed as follows:

Year 16 Total	11,541,000				
Grantee Costs (3%)	346,230				
Administrative Costs (7%)	807,870				
Total for Program (90%)	10,386,900				
	Proportion of AIDS Cases	Program	Grantee (First Line)	Administration	TOTAL
Washington DC	58.9%	6,117,884	203,929	475,835	6,797,649
Northern Virginia	16.6%	1,721,109	57,370	133,864	1,912,344
Suburban Maryland	23.5%	2,444,038	81,468	190,092	2,715,597
West Virginia	1.0%	103,869	3,462	8,079	115,410
	100.0%	10,386,900	346,230	807,870	11,541,000

The following table lists the expected service areas in each of the jurisdictions to be funded during Grant Year 17.

September	ear 16 (October 1, 2008 - 30, 2009, Proportionate crease Applied)	District of Columbia	Northern Virginia	Suburban Maryland	West Virginia	EMSA- Wide	Total
574.b.1	Housing Information Services	356,057	63,772	-	-	-	419,829
574.b.2	Resource Identification	-	-	-	-	-	-
574.b.3	Acquisition, Rehab, Conversion, Lease and Repair of Facilities	254,327	-	-	-		254,327
574.b.4	New Construction	-	-	-	-	-	-
574.b.5	Project Based Rental Assistance	1,119,038	-	-	-	-	1,119,038
574.b.5	Tenant Based Rental Assistance	3,102,306	1,102,132	2,411,181	40,692	-	6,656,312
574.b.6	Short Term Rental, Mortgage & Utility	254,327	142,423	166,979	12,401	-	576,129
574.b.7	Supportive Services	872,723	370,376	-	56,618	1	1,299,718
574.b.8	Operating Costs	-	10,682	-	-	-	10,682
574.b.9	Technical Assistance	50,865	-	-	-	-	50,865



September	ear 16 (October 1, 2008 - 30, 2009, Proportionate crease Applied)	District of Columbia	Northern Virginia	Suburban Maryland	West Virginia	EMSA- Wide	Total
574.b.10.i	Grantee Administrative Expenses	203,929	57,370	81,468	3,462		346,230
574.b.10.ii	Sub recipient Administrative Expenses	475,835	133,864	190,092	8,079		807,870
574.b.11	Activities Proposed and Approved	-	-	-	-	-	-
		6,689,408	1,880,619	2,849,720	121,252	-	11,541,000

District of Columbia EMSA-FY 2009 Plan

HOPWA Eligible Activity	General Location of Service Provision	Number of People to be Served
1. Housing Information Services	District of Columbia	
	Northern VA	3,200
2. Resource Identification	District of Columbia	
3. Acquisition, Rehabilitation, Conversion, Lease, and Repair of Facilities	District of Columbia	
4. New Construction (for single room occupancy (SRO) dwellings and Community residences	District of Columbia	
5a. Project-based Rental Assistance	District of Columbia	258
5b. Tenant-based Rental Assistance	EMSA	829
6. Short-term rent, Mortgage, and Utility payments	EMSA	386
7. Supportive Services	EMSA	2500
8. Operating Costs	District of Columbia	8
	N. Virginia	
9. Technical Assistance	District of Columbia	
10a. Admin. Expenses - 7% cap	EMSA	
10b. Admin. Expenses – Grantee 3% off the top	EMSA	
Total		7181

The number projected in this table is an estimate based on current AIDS cases. The District begins its HIV reporting in FY2007 and a substantial increase in the number of HIV cases is expected. HAA has implemented several rapid testing initiatives, in light of this, HAA will be requesting additional HOPWA funding to meet the needs based on the anticipated increase of new infections.

DC EMSA FY2008 Action Plan: Major Goals and Activities:

- Provide 3,200 units of housing information and referral services for PWAs
- Provide and maintain 829 tenant-based rental assistance slots for PWAs

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- Provide 258 PWAs with supportive/permanent housing services;
- Provide 386 PWAs with short-term rent, mortgage and utility assistance; and
- Increase the availability and/or utilization of support services for 2500 persons.

AP Table 3 District of Columbia – FY2009 Action Plan

HOPWA Eligible Activity	General Location of Service Provision	Number of People to be Served
1. Housing Information Services	District of Columbia	718
2. Resource Identification	District of Columbia	
3. Acquisition, Rehabilitation, Conversion, Lease, and Repair of Facilities	District of Columbia	
4. New Construction (for single room occupancy (SRO) dwellings and Community residences	District of Columbia	
5a. Project - based Rental Assistance	District of Columbia	306
5b. Tenant-based Rental Assistance	District of Columbia	344
6. Short-term rent, Mortgage, and Utility payments	District of Columbia	289
7. Supportive Services	District of Columbia	959
8. Operating Costs	District of Columbia	
9. Technical Assistance	District of Columbia	
10a. Admin. Expenses - 7% cap	District of Columbia	
10b. Admin. Expenses – Grantee 3% off the top	District of Columbia	
Total		2,616

Major Goals toward implementing the FY2009 Action Plan in the District of Columbia are to:

- □ Provide tenant-based rental assistance for about 344 PWAs;
- □ Provide project-based rental assistance for approximately 306 PWAs;
- □ Provide supportive services to about 959 PWAs;
- □ Provide housing information services to about 718 PWAs;
- □ Continue to work with local health departments to obtain services through Ryan White and other funds;
- □ Enhance the capacity of service providers to link with other agencies and strengthen the effectiveness of their programs;
- □ Continue to monitor activities to ensure efficient program operation and administration, coordination with other agencies and timely expenditure of HOPWA funds; and
- □ Ensure that each HOPWA agency will continue to assist participants move toward self-sufficiency by providing referrals to job training and other rehabilitation programs.

AP Table 4 Suburban Maryland – FY2009 Action Plan

HOPWA Eligible Activity	General Location of Service Provision	Estimated Number of People to be Served
1. Housing Information Services		



HOPWA Eligible Activity	General Location of Service Provision	Estimated Number of People to be Served
2. Resource Identification		
3. Acquisition, Rehabilitation, Conversion, Lease, and Repair of Facilities		
4. New Construction (for single room occupancy (SRO) dwellings and Community Residences		
5. Project- or Tenant-based Rental Assistance	Charles, Calvert, and Prince Georges	153
6. Short-term Rent, Mortgage, and Utility payments	Charles, Calvert, and Prince Georges	12
7. Supportive Services		
8. Operating Costs		
9. Technical Assistance		
10. a. Administrative Expenses – Project Sponsors 7%		
10. Administrative Expenses – Project Sponsors 3%		
TOTAL		165

Major goals and activities toward accomplishing the Suburban Maryland FY2009 Action Plan are to:

- □ Provide tenant-based rental assistance for about 153 persons living with HIV/AIDS;
- □ Provide housing related emergency assistance to about 12 persons living with HIV/AIDS;
- □ Work with local health departments to obtain services through Ryan White and other funds;
- □ Enhance the capacity of service providers to link with other agencies and strengthen the effectiveness of their programs;
- ☐ Monitor activities to ensure efficient program operation and administration, coordination with other agencies and timely expenditure of HOPWA funds; and
- □ Ensure that each HOPWA agency will assist participants move toward self-sufficiency by providing referrals to job training and rehabilitation programs.

Suburban Virginia AP Table – 2009 Northern Virginia Regional Commission – Year 16 HOPWA

HOPWA Eligible Activity	General Location of Service Provision	Estimated Number of People to be Served
1. Housing Information Services	Suburban Virginia	2482
2. Resource Identification		
3. Acquisition, Rehabilitation, Conversion, Lease, and Repair of Facilities		
4. New Construction (for single room occupancy (SRO) dwellings and Community Residences		



HOPWA Eligible Activity	General Location of Service Provision	Estimated Number of People to be Served
5. Project - or Tenant-based Rental Assistance	Suburban Virginia	108
6. Short-term Rent, Mortgage, and Utility payments	Suburban Virginia	68
7. Supportive Services	Suburban Virginia	402
8. Operating Costs 24 CFR	Northern Virginia	12
9. Technical Assistance		
10. a Administrative Expenses - Project Sponsors 7%	Suburban Virginia	
10. a Administrative Expenses - Project Sponsors 3%	Suburban Virginia	
TOTAL		3072

Northern Virginia refers to the cities of Alexandria, Fairfax, Falls Church, Manassas and Manassas Park, and Arlington, Fairfax, Loudoun, and Prince William counties.

<u>Suburban Virginia</u> refers to all Virginia cities and counties located within the Washington, DC EMSA.

FY2009, Suburban Virginia

Major goals and activities toward accomplishing the Suburban Virginia Action Plan are to:

- □ Provide an estimated 108 units of tenant-based rental assistance to persons living with HIV/AIDS:
- □ Provide short-term housing assistance to approximately 68 persons living with HIV/AIDS;
- □ Provide information and referral services to over 2482 persons a year;
- □ Provide support services to 402 persons a year;
- □ Evaluate opportunities for establishing additional HOPWA services and vendors through allocation of funds to resource development; and
- □ Monitor activities to ensure efficient program operation and administration, coordination with other agencies and timely expenditure of HOPWA funds.

AP Table 6 West Virginia, FY2009 Action Plan

HOPWA Eligible Activity	General Location of Service Provision	Client Target
Tenant-based Rental Assistance	Jefferson County	8
Short-term Rent, Mortgage, and Utility Payments	Jefferson County	15
Support Services	Jefferson County	25
Administrative/Indirect	Jefferson County	N/A
Total		48



Major goals and activities toward accomplishing the West Virginia Action Plan are to:

- □ Provide an estimated 8 units of tenant-based rental assistance to persons living with HIV/AIDS;
- □ Provide STRU to 15 PWAs;
- □ Provide support services to approximately 25 persons; and
- □ Monitor activities to ensure efficient program operation and administration, coordination with other agencies and timely expenditure of HOPWA funds.

Grantee Administrative Agencies:

District of Columbia (Grantee): *HIV/AIDS Administration*

Suburban Maryland:

Prince George's County Health Department

Northern and North West Virginia:

Northern Virginia Regional Commission (NVRC)

West Virginia:

AIDS Network of the Tri-State Area (ANTS)

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